

### Introducing Agility to the Immunization Supply Chain in Tanzania

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Additional authors: Wendy Prosser, JSI/MCSP; Bonaventura N. Muhindi, MOHCDGEC/Tanzania

#### **MCSP** Overview

- The USAID Maternal & Child Survival Program is a multi-partner, flagship program in support of USAID's priority goal of preventing child and maternal deaths.
- In Tanzania, MCSP is working with the Government of Tanzania (GoT) and in-country partners to expand access to high-quality reproductive, maternal, newborn and child health services (RMNCH).
- JSI is the technical lead for immunization, supporting best practices in program management and service delivery





### Background:Tanzania





MOHCDGEC\_IVD\_2017

#### **The Denominator Conundrum**

- Target populations for immunization program often based on census data
- Census data may be accurate at national level but loses accuracy as it cascades down to sub-national level estimates, particularly at health facility level
- Varying fertility and growth rates among provinces and districts distort population estimates

#### This results in:

- Illogical immunization coverage rates
- Supply imbalances, stockouts
- The inefficiency of emergency resupply trips
- Skewed reporting

#### Illogical coverage rates, health facilities, Muleba district, Kagera Region



## The denominator conundrum also effects supply decisions

- The Ministry of Health, Community Development, Gender, Elderly and Children (MOHCDGEC) instructs regions and councils to quantify vaccine needs based on target population.
- Health facilities are allowed to use consumption-based data for needs estimation but it is uncommon and not well understood by sub-national decision makers.
- 17% of health facilities in Muleba district in 2015 reported at least one stockout during the year, most likely due to a mix of poor supply chain management and inaccurate target population.

## Rational to shift to consumption-based facility needs estimation of vaccines

- Assessed facilities with over 100% cumulative immunization coverage
- Facilities with more than 120% coverage rates are in largely transient areas
  - Market towns
  - Nomadic areas
  - Fishing villages/shores
- Population is rapidly changing rather than stable
- High risk of stockouts because they serve a client population that is larger than the target population upon which their resupply was based

#### **Consumption based methodology**



Triangulates target population and consumption data from previous months to identify true vaccine need, based on more accurate target population, wastage and buffer stock.

#### Using consumption-based needs estimation greatly reduced stockouts



### **Key lessons learned**

- Shifting to consumption-based needs estimation can:
  - Reduce the reported stockouts (from 17% to 3% of health facilities in the district)
  - Create a more agile and adaptive supply chain
  - Better respond to true supply need of the health facility
- More accurate supply reduces the burden on healthcare workers for emergency resupply trip for stock
- Consumption-based needs estimation has been applied in an ad hoc manner.
- However, to achieve full impact, this methodology would need to be introduced systematically at scale as part of policy

#### There is always more to do

- Build capacity of healthcare workers and District Immunization and Vaccine Officers to fine-tune decisions related to the immunization supply chain
- Better understand the link between improved stock availability and coverage rates
- Ensure more accurate vaccine needs estimates from facility level get aggregated up to district and higher



### Thank you

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Photo by Ian J. Connors

#### KADI HII HAIUZWI

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Jamhuri ya Muungano wa Tanzania Wizara ya Atya na Ustawi wa Jamii KADI YA KLINIKI YA MTOTO

# For more information, please visit www.mcsprogram.org

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